

TZENG UBP, GOAL AND STRATEGY

COMPANY NAME

UNIQUE BUSINESS PROPOSITION	CUSTOMERS (PRIMARY)
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	CUSTOMERS (SECONDARY)
	•
GOALS (SHORT-TERM)	STRATEGIES
1.	•
2.	
3.	
J.	
GOALS (LONG-TERM)	
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UBP, GOAL AND STRATEGY

:: Instructions ::

UBP (Unique Business Proposition):

- What does your business really sell, from the customer's viewpoint?
- What do you really do better than anyone else that deliver benefit to customers?
- What motivate your customers buying from you?
- What are the sources of pride from your employee?

Customers (Primary):

- Who are your primary target customers that ultimately benefits from your products/services? **Customers (Secondary):**
- Who are actually paying for your products/services, if not paid by the primary customers?
- Who are the sales/service channels that your offer through to your primary customers?
- Who are the potential customers who you can expand your products/service to?

GOAL (Short-Term):

- What are your Goals within one to two years? Ex: By the end of 2018, our sales goal is \$100M
- Prioritize and simplify your goals to only top 3 with deadlines.

GOAL (Long-Term):

UNIQUE BUSINESS PROPOSITION

- What are your Goals beyond two years? Ex: By the end of 2020, our annual sales growth is increasing 15% from 2017.
- List all the goals, dreams and ambitions for future encouragement and big picture thinking.

Strategies:

Leverage methods that you've developed from SWOT and TOWS analyses?

CUSTOMERS (Primary)

:: Examples ::

Jada Toys Inc.

Make the dream of owning a bunch of real prestige vehicles come true Exhibit power, beauty, and cuteness self-image through heavy metal The best diecast toy maker	Customers (Secondary) Parents/Grand Parents who buy & pay Mass Retail Channels Toy Distributors & Dealers Collectible Distributors & Dealers On-line e-commerce
	-
GOALS (SHORT-TERM)	Strategies
1. By 2018, Sales volume exceeds US\$100M	 Licensing big ticket entertainment characters from Disney, Universal, etc.
2. By 2018, revenue ratios balance at 30% US Mass, 30% US Distribution, and 40% International accounts.	 Above average highly attractive design and packaging with Lower costs and mass production Keep hunting for low cost 3rd party
3. By 2018, product mixes reach 20% DC Vehicles, 30% DC Figures, 40% RC, and 10% Misc. categories.	neep name, g.e. low costs party
GOALS (LONG-TERM)	
 By 2020, Sell company at US\$100M By 2020, new China sales volume reach \$30M 	

By 2020, Total Sales volume achieve US\$150M	

Target Stores Inc.

UNIQUE BUSINESS PROPOSITION	Customers (Primary)
Brands and products value better than Walmart with just within 1% to 3% higher prices	• Family age 0 to 50 •
 Store locations, atmosphere, and 	Cusтомеrs (Secondary)
staff much higher than Walmart and other competitors • 1% earning directly contributes back to the local communities • Product image represent upper classes life styles	• Falling age 50+

GOALS (SHORT-TERM)	Strategies
1.	•
	•
2.	
3	
GOALS (LONG-TERM)	
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